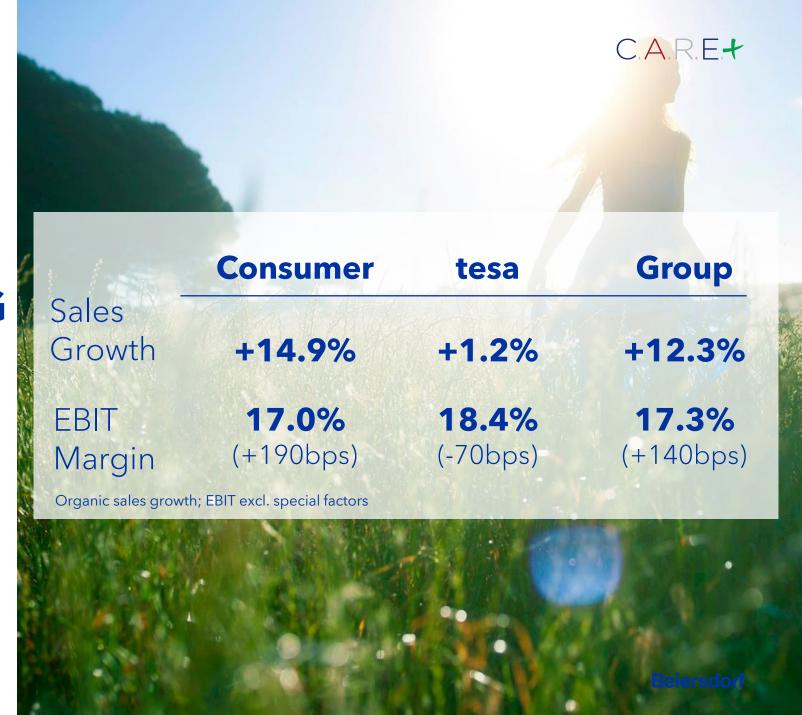


FINANCIAL HIGHLIGHTS H1 2023

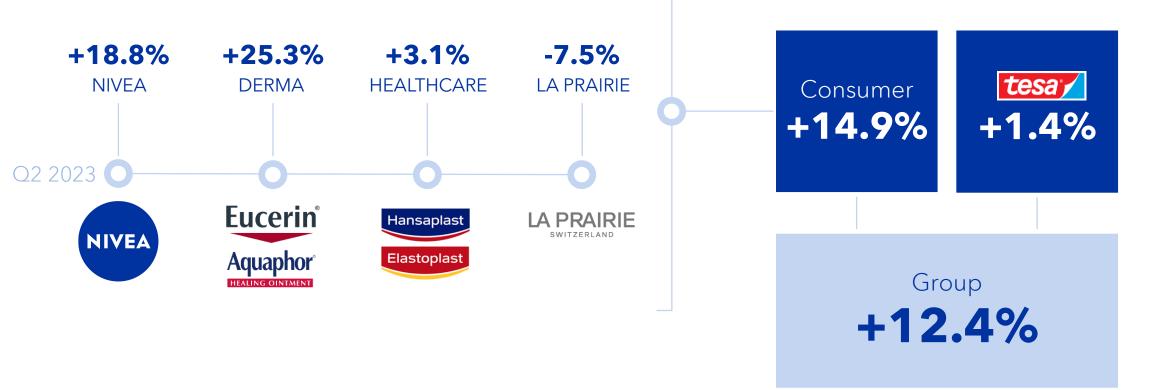
CONTINUED STRONG MOMENTUM WITH BROAD-BASED OUTPERFORMANCE



REVIEW Q2 2023

C.A.R.E.+

NIVEA AND DERMA MORE THAN OFFSET LUXURY CHANNEL



NIVEA

Beiersdorf

CHINA: FORMULA TO WIN

SUCCESS

No. 1 anti-spot serum in cross-border eCom (H1 2022: No. 4)



PREMIUMIZATION

Increased share of premium products by **60%**



OUTSTANDING SALES GROWTH

+35%

(Q2 2023)









GROWTH FUELED BY INNOVATION & CORE PRODUCTS

JAPAN
Strongest
quarter ever
+13.9%

INNOVATION Sun



ICONIC PILLAR Lip

+82%





KOREA

Acceleration in Q2

+15.4%

STRATEGIC CHANNELS

+24%

eCom

FOCUS ON SKIN CARE

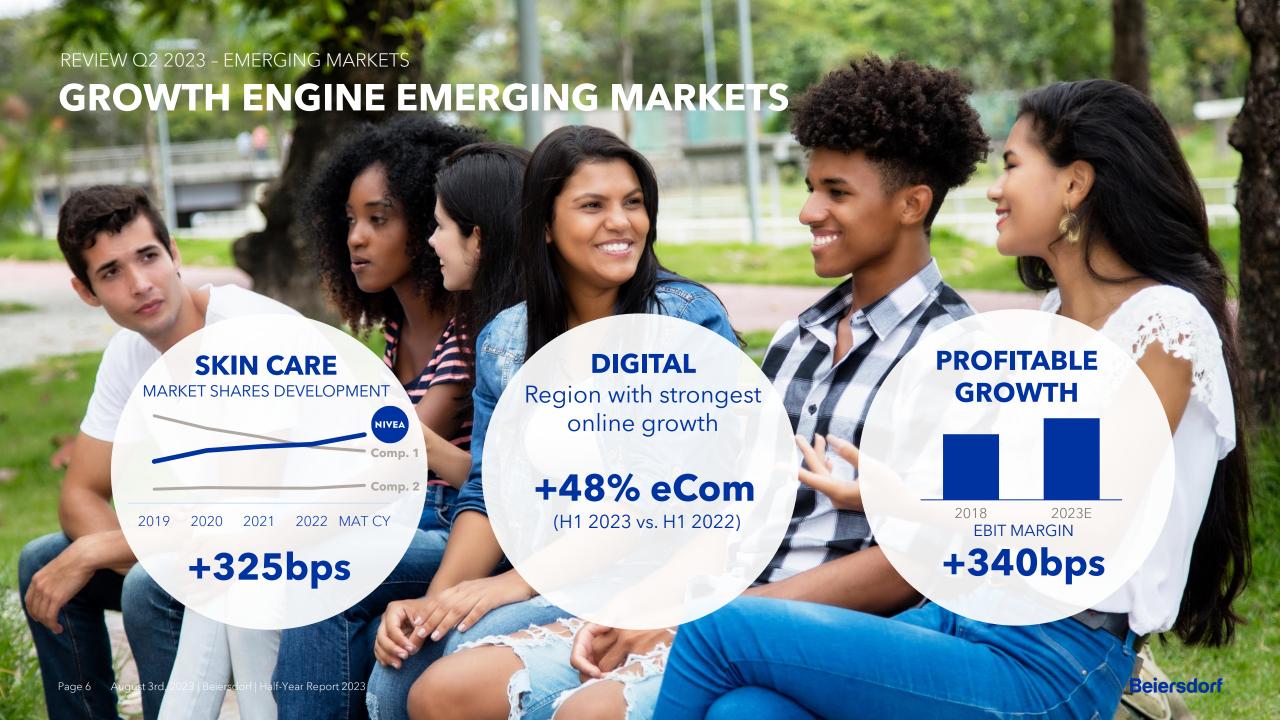
Lip **+104%**

Creme **+139%**





Beiersdorf



REVIEW Q2 2023 - EMERGING MARKETS

ALL KEY EM REGIONS GROWING DOUBLE-DIGIT

+24.9% SALES GROWTH Q2 +14.1% +12.2% +54.2% **ASEAN** +36.7% **CENTRAL AMERICA** +19.3% +28.9% +30.8% SOUTH **BRAZIL** SOUTH **AMERICA AFRICA**



Organic sales growth single Q2 Consumer

REVIEW O2 2023 - LA PRAIRIE

TRAVEL RETAIL IMPACTED BY **SHORT-TERM DISRUPTIONS**



Impact from restrictions on Daigou business (est.) China & Korea Q2: -87%

La Prairie Q2 total excl. Daigou impact: +10%







CHINA: **More than 20 new doors** in FY 2023 - entering 4 new cities

US: More than 10 new doors in FY 2023

BOUTIQUES: Selective openings in **Zurich** and **Shanghai** (August)

E-COMMERCE: Outperforming in China with **Tmall** & **JD.com**













MADE IN LEIPZIG: NEW PLANT STARTS PRODUCTION



200 employees



EUR 300m invested



450 million cosmetic products per year



Highest environmental & technological standards



New capacities for longterm growth in Europe



LEADING THE WAY IN REDUCING EMISSIONS



EXCELLENT PROGRESS IN CLIMATE CARE



>500 products

with packaging made from recycled plastic

>400 skin care formulations

transformed for enhanced sustainability



C.A.R.E.+

KEY FIGURES H1 2023

GROUP

	2022 January – June	2023 January – June	Change	
	in € million	in € million	Nominal	Organic
Sales	4,476	4,936	+10.3%	+12.3%
EBIT	710	852		
Profit after tax	515	576		
EBIT margin	15.9%	17.3%		
Profit after tax margin	11.5%	11.7%		
Earnings per share in €	2.22	2.50		



KEY FIGURES H1 2023

SEGMENTS

	2022 January – June	2023 January - June	Change	
Consumer	in € million	in € million	Nominal	Organic
Sales	3,638	4,108	+12.9%	+14.9%
EBIT	550	700		
EBIT margin	15.1%	17.0%		
tesa				
Sales	838	828	-1.3%	+1.2%
EBIT	160	152		
EBIT margin	19.1%	18.4%		
(Excluding special factors)				Rajareda

CONSUMER

Organic sales growth in %

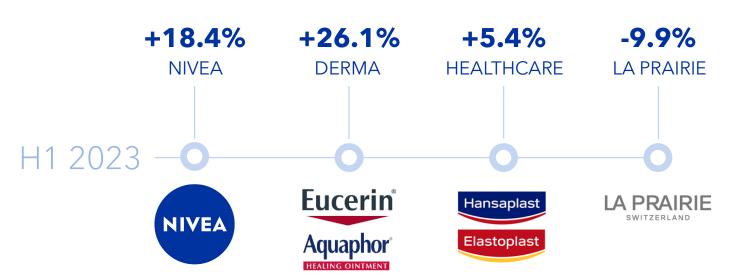






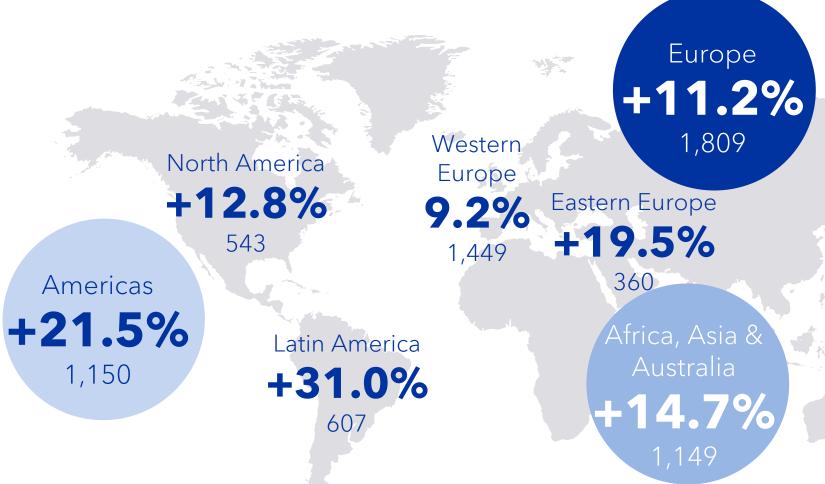
KEY FIGURES H1 2023

CONSUMERBRANDS





CONSUMER SALES PER REGION





GROUP INCOME STATEMENT

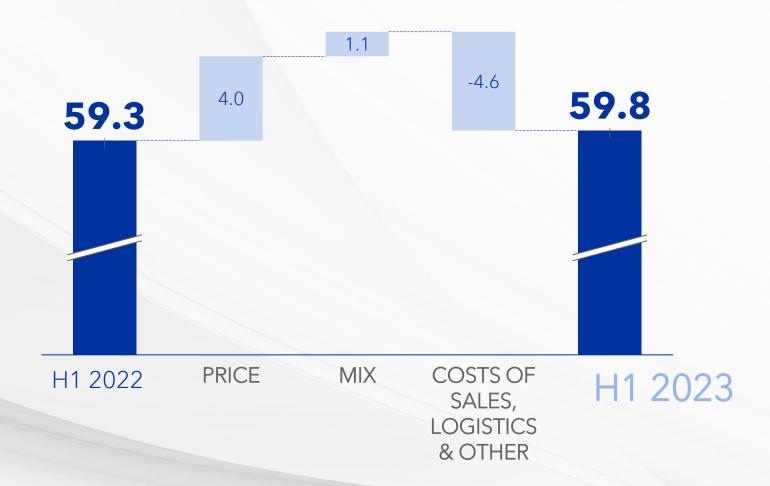
(in € million)	H1 2022	H1 2023	Development in %	
Sales	4,476	4,936	10.3	
Cost of goods sold	-1,937	-2,088	7.8	
Gross profit	2,539	2,848	12.2	
Marketing and selling expenses	-1,439	-1,585	10.1	
Research and development expenses	-147	-152	3.4	
General and administrative expenses	-253	-254	0.4	
Other operating result (excluding special factors)	10	-5		
Operating result (EBIT, excluding special factors)	710	852	20.1	
Special factors	-13	10	-	
Operating result (EBIT)	697	862	23.8	
Financial result	9	3	1+	and the second
Profit before tax	706	865	22.5	
Income taxes	-201	-276	37.5	
Profit after tax	505	589	16.5	



KEY FIGURES H1 2023 - CONSUMER

CONSUMERGROSS MARGIN

In % of consumer sales



@FX avg. 2022



KEY FIGURES H1 2023 - CONSUMER

CONSUMERWORKING CAPITAL

In % of consumer sales (12-months rolling)

KEY FIGURES H1 2023 - TESA



H1 2023: +1.2% Q2: +1.4%

Sales growth

18.4%

EBIT

Sustainability

EcoVadis Gold status achieved





Industry

Continuous strong growth in Automotive offsets weaker demand in Electronics

Organic sales growth; EBIT excluding special factors



GUIDANCE FY 2023

Consumer

- High-single to low-double-digit organic sales growth
- EBIT margin +50bps vs previous year

tesa

- Mid-single-digit organic sales growth
- EBIT margin slightly below previous year's level

2022 data for reference (excluding special factors):

Consumer EBIT 12.3% tesa EBIT 16.7% Group EBIT 13.2%

Total Group

- High-single to low-double-digit organic sales growth
- EBIT margin slightly above previous year's level

Note: Sales development is on an organic basis - profit development is based on ongoing operations (excluding special factors)

THANK YOU





GROUP BALANCE SHEET

Assets	June 30, 2022	June 30, 2023
Intangible assets	1,141	1,094
Property, plant, and equipment	2,036	2,339
Non-current securities	3,657	2,889
Other non-current assets	58	57
Deferred tax assets	265	263
Non-current assets	7,157	6,642
Inventories	1,347	1,503
Trade receivables	1,875	2,077
Other current financial assets	131	178
Income tax receivables	195	219
Other current assets	267	288
Current securities	451	623
Cash and cash equivalents	989	1,268
Non-current assets and disposal groups held for sale	-	-
Current assets	5,255	6,156
	12,412	12,798



Non-current assets	June 30, 2022	June 30, 2023
Intangible assets	1,141	1,094
Property, plant, and equipment	2,036	2,339
Current assets		
Inventories	1,347	1,503
Trade receivables	1,875	2,077



GROUP BALANCE SHEET



Equity and liabilities	June 30, 2022	June 30, 2023
Equity	7,716	8,188
Provisions for pensions and other post-employment benefits	278	379
Other non-current provisions	185	140
Non-current financial liabilities	104	104
Other non-current liabilities	1	_
Deferred tax liabilities	153	148
Non-current liabilities	721	771
Other current provisions	578	564
Income tax liabilities	187	208
Trade payables	2,346	2,552
Other current financial liabilities	715	333
Other current liabilities	149	182
Current liabilities	3,975	3,839
	12,412	12,798